



A Message from the Superintendent

November 3, 2021

Dear Duxbury School Committee and Duxbury Residents,

I am pleased to present the proposed FY'23 School Department Budget. The budget documentation contains a broad overview as well as a detailed explanation of the District's overall budget requests. Our budget documentation is organized into three main sections:

[Slide Presentation](#): This presentation is our Executive Summary and provides readers with the "story" of the budget. Our intention was to provide the context of the budget in a clear and easy-to-follow format in order to make the budget process as transparent and as accessible as possible for all readers. It is intended to be read in the order in which it is presented.

[Financial Exhibits](#): There are seven separate financial exhibits for your review. Each one summarizes the budget in a slightly different manner and in varying degrees of depth and detail.

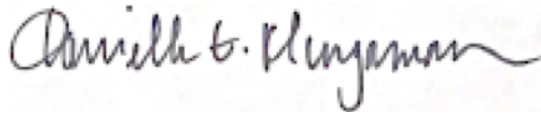
[Line Item Detail](#): There are almost 400 line items in the School Department Budget, organized into 46 Cost Centers. This section of the budget is the most detailed and technical. It is contained herein to provide a maximum level of transparency.

This year, the budget planning process was focused on meeting the unique needs of our students as we begin to see the aftereffects of the global pandemic that has had a significant impact on students in Duxbury and across the country. We were pleased to discover that we would have the ability to plan for a FY'23 "level services budget" with the opportunity to share additional prioritized needs across our schools and district. Level services can be explained as the amount of money we will need next year, to provide the same level of service that we are providing this

year. Our students require consistency and availability of resources as we rebuild and work to meet their needs this year and in future years.

Over the past few years, the fall budget process for the schools and other town departments required us to plan for significant cuts to our staffing levels and programs which is always a difficult exercise and does not allow for proactive, forward-thinking. The Duxbury School operating budget we are presenting provides a clear picture of the current needs of the school district with an eye on the future. We look forward to partnering with the School Committee and other Town officials to best position the Town of Duxbury and the Duxbury Public Schools for continued success. Thank you.

Sincerely,

A handwritten signature in black ink that reads "Danielle E. Klingaman". The signature is written in a cursive style with a long, sweeping tail on the final letter.

Danielle E. Klingaman, Ed.D, Interim Superintendent